



CERTIFIED ISO 9001
for Shipbuilding Division

Mazagon Dock Shipbuilders Limited

(A Govt. of India Undertaking)

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TO WHOM IT MAY CONCERN

I am pleased to write this letter of recommendation for Mr. Nripendra Neerav for a Master's program. I happened to be his Reviewing Authority for a period of two years and in this period I have seen him stepping out of his comfort zone and using his proactive attitude, delivering beyond expectations. If I were asked to summarize Nripendra's personality and professionalism in a single adjective, I would use the word "meticulous".

Nripendra Neerav always has a ton of responsibilities on his shoulders. Among them are procurement of allowance list items required critically by the submariners for sailing, working closely with the planning & design team, as well as with the vendors to alleviate the procurement delays and ensuring on-time payments to the vendors.

I was thoroughly impressed with his work as FOAL (First Outfit Allowance List) Coordinator for 4 submarines. Due to cumbersome procurement policies of the company, many critical items required by the Indian Navy couldn't be purchased on time. Within a period of 6 months Nripendra single-handedly managed to get the critical items delivered to the crew, thereby achieving the company's target of Launching & Sea Trials of the submarines.

I am convinced that Mr. Nripendra Neerav has what it takes to excel in your program and I am certain that his contributions at your institution will be worthy of admiration. I give him my strongest recommendation.

Please feel free to reach out for any queries.

Sincerely,

Sanjay Kumar Singh

Additional General Manager (P-EY)

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Add. General Manager (C-EY)

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MAZAGON DOCK SHIPBUILDERS LIMITED, MUMBAI